Report for the 1st quarter ended March 31, 2009







Directors' Report to the Shareholders	3
Condensed Interim Balance Sheet	4
Condensed Interim Profit and Loss Account	6
Condensed Interim Cash Flow Statement	7
Condensed Interim Statement of Changes in Equity	8
Condensed Interim Statement of Recognized Income and Expenses	9
Selected Notes to the Condensed Interim Financial Information	10
Company Information	15



## **Directors' Report to the Shareholders**

The Directors are pleased to submit the First Quarter Report along with the financial information of the company for the period ended March 31, 2009.

The effects of the economic downturn in 2008 were still prevalent in the early part of 2009, which together with the prevailing political/security situation, resulted challenging trading conditions during the first quarter. Despite this, our sales grew by +10% with contributions coming from all of our key brands. Fresh milk collection during the spring flush was in line with our requirements.

The financial performance for the period under review is summarized below:

PKR Million	Jan - Mar 2009	Jan - Mar 2008	Change
Sales	9,239	8,427	+10%
Operating Profit	1,546	1,212	+28%
% of sales	16.7%	14.4%	
Net Profit	847	627	+35%
% of sales	9.2%	7.4%	
Earnings per share	18.68	13.82	+35%

Total sales for the first quarter reached PKR 9.2 billion – including exports to Afghanistan which grew strongly (+41%) compared to same period last year.

Operating profit for the three month period reached PKR 1.5 billion with the margin also improving as a result of effective sales mix management and fixed cost containment. Net profit margin has also improved similarly, with some offsets coming from higher tax provisions and financing costs.

This is a positive start to the year; however, as a result of the cyclical nature of the dairy business, we expect margins to soften

somewhat in Q2-3 as fresh milk costs increases.

Despite these turbulent times, the Directors maintain a positive long term perspective on the outlook for the business.

For and on behalf of the Board of Directors

TREVOR CLAYTON Chief Executive

Lahore: April 20, 2009









# **Condensed Interim Balance Sheet As at March 31, 2009 (Un-audited)**

	Notes	Mar. 31, 2009 Rs'000	Dec. 31, 2008 Rs'000
Tangible fixed assets			
Property, plant and equipment	6	8,967,264	9,176,863
Assets subject to finance lease		280,444	287,510
Capital work-in-progress		1,491,179 10,738,887	1,382,401 10,846,774
			, ,
Intangible assets		39,085	49,744
Long term loans and advances Long term security deposits		104,591 5,036	98,544 5,036
Current assets		0,000	
Stores and spares		817,593	804,647
Stock in trade		4,950,327	2,488,573
Trade debts		711,012	456,813
Current portion of long term loans and advances		26,137	26,615
Cash and bank balances		152,518	419,327
Advances, deposits, prepayments and other receivables		1,451,858	1,488,103
receivables		8,109,445	5,684,078
Less: Current liabilities		0,100,110	0,001,070
Current portion of liabilities against assets subject to			
finance lease		55,249	54,042
Short term borrowings - secured			300,000
Short term borrowings - unsecured		2,013,000	-
Short term running finance under markup arrangements - secured		2,037,192	1,924,287
Customer security deposits - interest free		126,762	1,924,267
Trade and other payables		3,536,928	2,798,185
Interest and mark-up accrued		99,768	102,173
		7,868,899	5,306,571
Net working capital		240,546	377,507
Total capital employed		11,128,145	11,377,605
Long term and deferred liabilities			
Long term finances		5,233,800	5,139,875
Deferred taxation Retirement and other benefits		1,273,118 360,587	1,319,333
Liabilities against assets subject to finance lease		158,254	177,582
		7,025,759	6,988,758
Contingencies and commitments	5	1,023,139	0,900,730
Net assets		4,102,386	4,388,847













	Notes	Mar. 31, 2009 Rs'000	Dec. 31, 2008 Rs'000
Financed by: Share capital and reserves Authorized capital			
75,000,000 (2008: 75,000,000) ordinary shares of Rs 10 each		750,000	750,000
Issued, subscribed and paid up capital Share premium General reserve		453,496 249,527 280,000	453,496 249,527 280,000
Accumulated profit		3,119,363 4,102,386	3,405,824 4,388,847

The annexed notes 1 to 11 form an integral part of these financial statements.

RAYMOND FRANKE
Head of Finance & Control

TREVOR CLAYTON
Chief Executive

SYED YAWAR ALI Chairman















### **Condensed Interim Profit and Loss Account** For the Three Months Period Ended March 31, 2009 (Un-audited)

	Mar. 31, 2009 Rs'000	Mar. 31, 2008 Rs'000
Sales - Net	9,238,883	8,427,252
Cost of goods sold	(6,266,617)	(6,003,326)
Gross profit	2,972,266	2,423,926
Distribution and selling expenses Administration expenses	(1,179,599) (246,323)	(976,688) (235,201)
	(1,425,922)	(1,211,889)
Operating profit	1,546,344	1,212,037
Finance cost	(171,717)	(142,080)
Other operating expenses	(216,241) (387,958)	(186,127)
Other operating income	26,011	10,554
Profit before taxation	1,184,397	894,384
Taxation	(337,118)	(267,860)
Profit after taxation	847,279	626,524
Earnings per share - basic & diluted (Rupees)	18.68	13.82

The annexed notes 1 to 11 form an integral part of these financial statements.

**RAYMOND FRANKE** 

Head of Finance & Control

Chief Executive

SYED YAWAR ALI Chairman









### Condensed Interim Cash Flow Statement For the Three Months Period Ended March 31, 2009 (Un-audited)

Notes

Mar. 31. Mar. 31.

Notes	2009 Rs'000	2008 Rs'000
Cash flow from operating activities		
Cash (used in) operations 7 (Increase) in long term loans and advances Decrease in long term deposits (Decrease)/increase in customer security deposits - interest free Retirement and other benefits paid Finance cost paid	(1,379,659) (5,569) - (1,122) (18,830) (174,122)	(106,785) (21,088) 869 3,682 (14,086) (172,656)
Taxes paid	(294,281)	(34,085)
Net cash (used in) operating activities	(1,873,583)	(344,149)
Cash flow from investing activities		
Fixed capital expenditure Sale proceeds of property, plant and equipment	(183,466) 477	(170,772) 4,386
Net cash (used in) investing activities	(182,990)	(166,386)
Cash flow from financing activities		
Repayment of short term borrowings - secured Receipt of short term borrowings - unsecured Repayment of lease liabilities Dividend paid	(300,000) 1,995,000 (18,121) (20)	(200,000) - (36,881)
Net cash generated from financing activities	1,676,859	(236,881)
Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of the period	(379,714) (1,504,960)	(747,416) (1,231,574)
Cash and cash equivalents at end of the period	(1,884,674)	(1,978,990)
Cash and cash equivalents		
Cash and bank balances	152,518	54,315
Running finance under mark-up arrangements - secured	(2,037,192)	(2,033,305)
	(1,884,674)	(1,978,990)

The annexed notes 1 to 11 form an integral part of these financial statements.

RAYMOND FRANKE

Head of Finance & Control

TREVOR CLAYTON

Chief Executive

SYED YAWAR ALI Chairman











# **Condensed Interim Statement of Changes in Equity**For the Three Months Period Ended March 31, 2009 (Un-audited)

	Share capital	Share premium	General reserve	Accumulated profits	Total
			(Rs'000)	)	
Balance as at December 31, 2007	453,496	249,527	280,000	3,128,682	4,111,705
Final dividend for the year ended December 31, 2007 (Rs 10 per share)	-	-	-	(453,496)	(453,496)
Total recognized income and expenses for the period	-	-		626,524	626,524
Balance as at March 31, 2008	453,496	249,527	280,000	3,301,710	4,284,733
1st Interim dividend for the year 2008 (Rs 9 per share)	-	-	-	(408,146)	(408,146)
2nd Interim dividend for the year 2008 (Rs 7.5 per share)	-	-	-	(340,122)	(340,122)
Total recognized income and expenses for the period	-	-	-	852,382	852,382
Balance as at December 31, 2008	453,496	249,527	280,000	3,405,824	4,388,847
Final dividend for the year ended					
December 31, 2008 (Rs 25 per share)	-	-	-	(1,133,740)	(1,133,740)
Total recognized income and expenses for the period	-	-	-	847,279	847,279
Balance as at March 31, 2009	453,496	249,527	280,000	3,119,363	4,102,386

The annexed notes 1 to 11 form an integral part of these financial statements.

RAYMOND FRANKE
Head of Finance & Control

TREVOR CLAYTON
Chief Executive

SYED YAWAR ALI

# **Condensed Interim Statement of Recognized Income and Expenses For the Three Months Period Ended March 31, 2009 (Un-audited)**

	Mar. 31, 2009 Rs'000	Mar. 31, 2008 Rs'000
Amounts recognized directly into equity	-	-
Tax on actuarial losses recognized directly to equity	-	-
Net profit for the period	847,279	626,524
Total recognized income and expenses for the period	847,279	626,524

The annexed notes 1 to 11 form an integral part of these financial statements.

RAYMOND FRANKE
Head of Finance & Control

TREVOR CLAYTON
Chief Executive

SYED YAWAR ALI





### Selected Notes to the Condensed Interim Financial Information For the Three Months Period Ended March 31, 2009 (Un-audited)

- 1. Nestlé Pakistan Ltd. ("the Company") is a public limited company incorporated in Pakistan and its shares are quoted on the Karachi and Lahore Stock exchanges. The principal activity of the Company is manufacturing, processing and sale of food products (dairy, confectionery, culinary, coffee, beverages and drinking water). Registered office of the Company is situated at Babar Ali Foundation Building, 308 Upper Mall, Lahore.
- 2. These financial statements are un-audited and have been presented in accordance with the requirements of International Accounting Standard "IAS-34 (Interim financial reporting)".
- 3. Accounting policies adopted for preparation of the condensed interim financial statements are same as those applied in the preparation of annual audited financial statements of the Company for year ended December 31, 2008.
- 4. The preparation of condensed interim financial statements requires management to make judgments, estimates and assumptions that effect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. In preparing these condensed interim financial statements, the significant judgments made by the management in applying accounting policies and key sources of estimation were the same as those that were applied to the financial statements as at and for the year ended December 31, 2008.

#### 5. Contingencies and commitments

5.1 In 2002, Shaheed Zulfiqar Ali Bhutto Institute of Science and Technology (SZABIST) filed a petition against the Government of Sindh challenging cancellation of its allotment of 300 acres of land in the Deh Chur allotted to it earlier and later made the Company a party to the suit, claiming that the land, the Company had acquired was a part of its cancelled land.

The Company contested the SZABIST claim on the grounds that land acquired by the Company could not be claimed by SZABIST since (a) SZABIST did not have the area demarcated as per regulations after it was allotted to it (b) it did not take official possession of the land, and (c) the land was cancelled by operation of law and hence it was only a dispute between SZABIST and the Government of Sindh. The Court agreed and directed the Government of Sindh to conduct a survey and set aside 300 acres of land for SZABIST in Deh Chur in case its claim is finally accepted by the Court. As such it is the management's view that the Company is likely to be discharged as a party to the suit as soon the 300 acres are earmarked by Sindh Government in Deh Chur. Furthermore, the legal advisor of the Company is of the opinion that at present no liability on the Company is likely to arise subject to final adjudication of the SZABIST petition.

5.2 Claims against the company not acknowledged as debts Rs 36.456 million (December 31, 2008: Rs 35.809 million).













		Mar. 31, 2009 Rs'000	Dec. 31, 2008 Rs'000
5.3	Guarantees		
	Outstanding guarantees Un-utilized portion	161,708 183,292	164,399 155,601
5.4	Commitments in respect of capital expenditure	607,677	403,374
5.5	Letters of credit		
	Outstanding letters of credit in respect of capital expenditures Other outstanding letters of credit Un-utilized portion	29,085 3,590 1,504,325	5,824 31,905 1,369,271

5.6 In the year 2005 the Company had made a commitment to pay Rs 250 million to National Management Foundation to set up a School for Science and Engineering. The amount is to be paid over a period of six years. Upto December 31, 2008 Rs 140 million has been paid so far while Rs 10 million has been accounted for during first quarter of 2009.

		2009 Rs'000	2008 Rs'000
6.	Property, plant and equipment		
	Opening balance of written value	9,176,863	8,913,465
	Additions during the period	74,688	1,460,078
		9,251,551	10,373,543
	Book value of property, plant and equipment		
	disposed off during the period	(4,660)	(68,754)
	Depreciation charged during the period	(279,627)	(1,071,926)
	Impairment charge	-	(56,000)
	Net book value of property, plant and equipment	8,967,264	9,176,863













		Mar. 31, 2009 Rs'000	Mar. 31, 2008 Rs'000
7.	Cash generated from operations		
	Profit before taxation Adjustment for non-cash charges and other items:	1,184,397	894,384
	Depreciation and amortization Impairment loss	297,350	263,352 10,659
	Loss on disposal of property, plant and equipment	4,183	7,859
	Retirement benefits Exchange loss on associated company loan	27,449 111,925	22,029 47,775
	Finance cost	171,717	142,080
	Profit before working capital changes Effect on cash flow due to working capital changes:	1,797,021	1,388,138
	Decrease/(increase) in:	(12.045)	(FO 979)
	Stores and spare Stock in trade	(12,945) (2,461,753)	(59,878)
	Trade debts Advances, deposits, prepayments and	(254,199)	(239,717)
	other receivables	(52,806)	(90,558)
	(Decrease)/increase in: Trade and other payables	(394,977)	(83,093)
		(3,176,680)	(1,494,923)
		(1,379,659)	(106,785)

#### 8. Transactions with related parties

Related parties comprise of associates undertakings, key management personnel and employees retirement benefit funds. Significant transactions with related parties are summarized as follows:









	Mar. 31, 2009 Rs'000	Mar. 31, 2008 Rs'000
Associated companies:		
Royalty and technical assistance fee	247,819	226,079
Purchase of goods, services and rental	2,006,398	1,069,843
Interest on loan	71,921	67,052
Donation	10,000	13,000
Loan to associate	4,000	-
Contribution to staff retirement benefits plan	27,449	22,029

All transactions with related parties have been carried out on commercial terms and conditions.

#### 9. Segment reporting:

Segment information is presented in respect of the Company's business. The primary format, business segment, is based on the Company's management reporting structure.

Milk &

#### Segment analysis for the three months ended March 31, 2009:

	Nutrition Products	Beverages	Other Operations	Total
Sales				
External sales	8,096,266	1,029,469	113,148	9,238,883
Inter-segment sales	-	-	-	-
Total revenue	8,096,266	1,029,469	113,148	9,238,883
Profit before tax and unallocated expenses	1,608,833	(31,171)	(31,318)	1,546,344
Unallocated corporate expenses:				
Finance cost Other operating				(171,717)
expenses				(216, 241)
Other operating income				26,011
Taxation				(337,118)
Profit after taxation				847,279









Segment analysis for the three months ended March 31, 2008:

	Milk & Nutrition		Other	
	Products	Beverages	Operations	Total
	Rs'000			
Sales				
External sales	7 420 400	000 240	107 /12	0 407 050
	7,430,499	889,340	107,413	8,427,252
Inter-segment sales	7 400 400	- 000 040	407.440	0.407.050
Total revenue	7,430,499	889,340	107,413	8,427,252
Profit before tax and				
unallocated expenses	1,203,518	8,392	127	1,212,037
Unallocated corporate				
expenses:				
Finance cost				(142,080)
Other operating				, , ,
expenses				(186, 127)
Other operating income				10,554
Taxation				(267,860)
Profit after taxation				626,524

#### 10. Date of authorization for issue

These condensed interim financial statements were authorized for issue on April 20, 2009 by the Board of Directors.

#### 11. Corresponding figures

- 11.1 Previous year's figures have been re-arranged, wherever necessary for the purpose of comparison. However, no significant rearrangements have been made.
- 11.2 Figures have been rounded off to the nearest of thousand of rupee.

RAYMOND FRANKE

Head of Finance & Control

TREVOR CLAYTON
Chief Executive

SYED YAWAR ALI

Chairman











#### **COMPANY INFORMATION**

**Board of Directors** 

Syed Yawar Ali Chairman

Trevor Clayton Managing Director

Fritz Van Dijk Director
Raymond Franke Director
A. Cantacuzene Director
Syed Babar Ali Director
Syed Hyder Ali Director

Company Secretary

Mohammad Ali Sadozai

Management

Adil Aali Head of Quality Assurance
Arsalan Khan Business Manager-Beverages

Ali Sadozai Head of Legal Affairs
Fakhar Ahmed Head of Corporate Affairs

Haseeb Aslam Country Business Manager-Water

Jack Moser Head of Milk Collection and Agri-Services
Khurram Zia Business Executive Manager-Ambient Dairy

Khurram Javed Business Manager-Chilled Dairy

Nauman Khan Country Business Manager - Nestle Professional

Peter Wuethrich Head of Technical

Raymond Franke Head of Finance & Control

Trevor Clayton Managing Director

Samra Maqbool Business Manager-Culinary
Salman Nazir Head of Supply Chain
Shaheen Sadig Head of Communications

Usman Bhatti Country Business Manager-Nutrition

Uzma Butt Head of Human Resources

Zafar Hussain Shah Head of Sales

Registered & Corporate Office

308 - Upper Mall, Lahore, Pakistan

PABX: (042) 111 637 853 Fax: (042) 5789303

Corporate
Office Annex

304 - Upper Mall, Lahore.

Park Lane Towers

1st & 2nd Floor, Tufail Road.

Lahore, Pakistan PABX: (042) 6099300







#### **Factories**

#### **Sheikhupura**

29th Kilometer, Lahore - Sheikhupura Road

Sheikhupura, Punjab, Pakistan

Phone: (056) 3406615 - 29 Fax: (042) 6368710

#### Kabirwala

Khanewal - Kabirwala Road, Kabirwala District Khanewal, Punjab, Pakistan

Phone: (065) 111 637 853 Fax: (065) 2411432

#### Karachi

Plot No. 823, North Western Industrial Area, Port Qasim, Karachi - 74900, Pakistan Phone: (021) 4720151-3 Fax: (021) 4720154

Plot No. 33/7, Sector 15, Korangi Industrial Area,

Karachi - 74900, Pakistan

Phone: (021) 111 123 333 Fax: (021) 5066996

#### Islamabad

Plot No. 32, Street 3, Sector I-10/3, Industrial Area,

Islamabad, Pakistan

Phone: (051) 4445991 - 93 Fax: (051) 4445997

#### **Auditors**

KPMG Taseer Hadi & Co. (Chartered Accountants)

## Share Registrar / Transfer Agent

Gorsi Associates (Pvt.) Limited.

Legal Advisor Chima & Ibrahim (Advocates)

#### **Bankers**

The Royal Bank of Scotland

Allied Bank Limited

Citibank N.A.

Deutsche Bank A.G. Habib Bank Ltd. MCB Bank Ltd.

Standard Chartered Bank (Pakistan) Ltd.

United Bank Limited National Bank of Pakistan





## ⊙NestléPakistan Ltd.

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