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# **Directors' Report to the Shareholders**

The Directors of the Company are pleased to submit the first quarter report along with condensed interim financial information of the company for the three months period ended March 31, 2013.

During first quarter, the sales of the Company were only slightly higher than last year mainly due to law and order situation resulting into average 10 lost sale days, energy shortages and lower consumer's disposable income.

Despite above mentioned challenges, we have accelerated our investments behind our brands aiming to build brands with stronger value propositions to provide healthy & nutritious products to our consumers.

The financial performance for the three months period is summarized below:

	Jan - Mar 2013 PKR Million	Jan - Mar 2012 PKR Million	Change %
Sales	20,427	20,194	+ 1.2%
Operating Profit	3,348	2,974	+ 13%
% of sales	16.4%	14.7%	
Net Profit	1,892	1,665	+ 14%
% of sales	9.3%	8.2%	
Earnings per share	41.72	36.71	+ 14%

### Sales:

The sales revenue stood at PKR 20.4 billion registering growth of +1.2% compared to same period last year. Our export sales during the period stood at 1.7 billion.

### **Operating Profit:**

Our gross margins improved by 440 bps compared to the same period last year mainly due to lower inflation in commodities & other inputs, total delivered cost reduction initiatives and tight control of overheads.

The operating profit reached PKR 3.3 billion registering a +13% growth vs. same period last year.

### **Net Profit:**

Our net profit improved by 110 bps reaching to 1.9 billion, registering a growth of 14% vs. same period last year.

### **Future Outlook:**

Having faith in strong potential of Pakistan fuelled by its growing population, the Company retains a positive outlook and will continue to invest to drive sustainable profitable growth and meet demand.

For and on behalf of the Board of Directors

MAGDI BATATO Chief Executive

Lahore: April 19, 2013











# **Condensed Interim Balance Sheet** As at March 31, 2013 (Un-audited)

	Notes	Mar. 31, 2013 Rs'000	Dec. 31, 2012 Rs'000
Tangible fixed assets			
Property, plant and equipment	8.1	25,647,274	21,881,973
Assets subject to finance lease	8.2	85,805	88,984
Capital work-in-progress		8,051,956	11,549,623
		33,785,035	33,520,580
Intangible assets		5,977	7,173
Goodwill Long term loans and advances		104,178	104,178
Long term loans and advances  Long term security deposits		253,637 101,369	236,639 98,663
Current assets		101,309	90,003
Stores and spares		1,386,272	1,373,239
Stock in trade		12,749,020	8,025,653
Trade debts		1,961,827	491,842
Current portion of long term loans and advances Advances, deposits, prepayments and other		48,234	45,735
receivables		7,878,561	6,208,184
Cash and bank balances		775,677	760,831
Less: Current liabilities		24,799,591	16,905,484
Current portion of non current liabilities		64,665	41,686
Short term borrowings – secured		5,100,000	3,900,000
Short term running finance under mark-up			
arrangements - secured		8,139,880	5,937,374
Customer security deposits – interest free		188,543	184,441
Trade and other payables		10,282,431	9,743,567
Interest and mark-up accrued		370,803	196,345
		24,146,322	20,003,413
Net working capital		653,269	(3,097,929)
Total capital employed		34,903,465	30,869,304
Long term and deferred liabilities			
Long term finances	6	16,841,687	15,366,964
Deferred taxation		3,956,718	3,304,091
Retirement and other benefits		652,685	637,985
		21,451,909	19,309,040
Contingencies and commitments	7		
Net assets		13,452,375	11,560,264











	Mar. 31, 2013 Rs'000	Dec. 31, 2012 Rs'000
Financed by:		
Share capital and reserves		
Authorized capital		
75,000,000 (2012: 75,000,000) ordinary		
shares of Rs 10 each	750,000	750,000
Issued, subscribed and paid-up capital	453,496	453,496
Share premium	249,527	249,527
General reserve	280,000	280,000
Accumulated profit	12,469,352	10,577,241
	13,452,375	11,560,264

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

GIUSEPPE BONANNO Head of Finance & Control



Chief Executive

















## **Condensed Interim Profit and Loss Account** For the Three Months Period Ended March 31, 2013 (Un-audited)

### Three months ended

	Mar. 31, 2013 Rs'000	Mar. 31, 2012 Rs'000
Sales - net	20,427,003	20,193,681
Cost of goods sold	(13,967,698)	(14,690,167)
Gross profit	6,459,305	5,503,514
Distribution and selling expenses Administrative expenses	(2,620,354) (490,578)	(2,064,463) (465,397)
	(3,110,932)	(2,529,860)
Operating profit	3,348,373	2,973,654
Finance cost	(412,744)	(429,980)
Other operating expenses	(394,625)	(304,407)
	(807,369)	(734,387)
Other operating income	49,721	37,949
Profit before taxation	2,590,725	2,277,216
Taxation	(698,614)	(612,588)
Profit after taxation	1,892,111	1,664,628
Earnings per share – basic and diluted (Rupees)	41.72	36.71

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

**GIUSEPPE BONANNO** Head of Finance & Control **MAGDI BATATO** Chief Executive

SYED YAWAR ALI Chairman















# **Condensed Interim Statement of Comprehensive Income** For the Three Months Period Ended March 31, 2013 (Un-audited)

	Mar. 31, 2013 Rs'000	Mar. 31, 2012 Rs'000
Profit after taxation	1,892,111	1,664,628
Other comprehensive income	-	-
Total comprehensive income for the period	1,892,111	1,664,628

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.

**GIUSEPPE BONANNO** Head of Finance & Control



Chief Executive















# **Condensed Interim Cash Flow Statement** For the Three Months Period Ended March 31, 2013 (Un-audited)

<b>'</b>			
ı	Note	Mar. 31, 2013 Rs'000	Mar. 31, 2012 Rs'000
Cash flow from operating activities			
Cash generated from operations Decrease/ (Increase) in long term loans and advances Decrease/ (Increase) in long term deposits and prepayme Increase in customer security deposits - interest free Retirement and other benefits paid Finance cost paid Taxes paid	9 ents	(3,354,952) (19,497) (2,706) 4,102 (37,587) (238,286) (185,702)	(2,498,881) 1,557 - 1,867 (53,233) (276,913) (614,235)
Net cash (outflow) from operating activities		(3,834,628)	(3,439,838)
Cash flow from investing activities			
Fixed capital expenditure Sale proceeds of property, plant and equipment Net cash (used in) investing activities		(939,766) 2,408 (937,358)	(1,349,537) 6,683 (1,342,854)
Cash flow from financing activities			
Proceeds from long term finances Net movement in short term borrowings - secured Payment of finance lease liabilities Dividend paid		1,388,598 1,200,000 (4,253) (19)	1,500,000 4,000,000 (12,179) 670
Net cash inflow from financing activities		2,584,326	5,488,491
Net (Decrease)/ Increase in cash and cash equivalents Cash and cash equivalents at beginning of the period		(2,187,660) (5,176,543)	705,799 (3,473,211)
Cash and cash equivalents at end of the period		(7,364,203)	(2,767,412)
Cook and each equivalents			
Cash and cash equivalents  Cash and bank balances  Short term running finance under mark-up arrangement	ts – secu	775,677 red (8,139,880)	1,227,004 (3,994,416)
		(7,364,203)	(2,767,412)

The annexed notes 1 to 14 form an integral part of this condensed interim financial information.





















# For the Three Months Period Ended March 31, 2013 (Un-audited) **Condensed Interim Statement of Changes in Equity**

	Share capital	Share premium	General	Accumulated profits	Total
			(Ks'000)		
Balance as at December 31, 2011	453,496	249,527	280,000	6,629,393	7,612,416
Final dividend for the year ended December 31,					
2011 (Rs 40 per share)		ı	1	(1,813,983)	(1,813,983)
Total comprehensive income for the period	ı	ı	1	1,664,628	1,664,628
Balance as at March 31, 2012	453,496	249,527	280,000	6,480,038	7,463,061
Total comprehensive income for the period	ı	ı	1	4,097,203	4,097,203
Balance as at December 31, 2012	453,496	249,527	280,000	10,577,241	11,560,264
Total comprehensive income for the period	ı	ı	ı	1,892,111	1,892,111
Balance as at March 31, 2013	453,496	249,527	280,000	12,469,352	13,452,375
The annexed notes 1 to 14 form an integral part of this condensed interim financial information.	nsed interim fina	ncial information	٠.		



GIUSEPPE BONANNO
Head of Finance & Control





And Answer



# Selected Notes to the Condensed Interim Financial Information For the Three Months Period Ended March 31, 2013 (Un-audited)

- Nestlé Pakistan Ltd. ("the Company") is a public limited company incorporated in Pakistan and its shares are quoted on the Karachi and Lahore Stock exchanges. The principal activity of the Company is manufacturing, purchase, processing and sale of food products (dairy, confectionery, culinary, coffee, beverages, infant nutrition and drinking water). Registered office of the Company is situated at Babar Ali Foundation Building, 308 - Upper Mall, Lahore.
- 2. This condensed interim financial information is un-audited and has been presented in accordance with the requirements of International Accounting standards "IAS-34 (Interim financial reporting)".
- 3. This condensed interim financial information of the company for the three months period ended 31 March 2013 has been presented in accordance with the requirement of the International Accounting Standard 34 Interim Financial Reporting and provisions of and directives issued under the Companies Ordinance, 1984. In case where requirements differ, the provisions of or directives issued under the Companies Ordinance, 1984 have been followed.
- 4. Accounting policies adopted for the preparation of the condensed interim financial information are same as those applied in the preparation of annual audited financial statements of the Company for the year ended 31 December 2012.
- 5. The preparation of condensed interim financial information requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. In preparing this condensed interim financial information, the significant judgments made by the management in applying accounting policies and key sources of estimation were the same as those that were applied to the financial statements as at and for the year ended 31 December 2012.

### 6. Long term finances

This includes US\$ 65 million (2012: US\$ 65 million) loan from Nestle Treasury Centre Middle East and Africa Limited, Dubai. US\$ 15 million is due in December 2015 and US\$ 50 million is due in May 2016. Mark-up is payable semi annually at six months LIBOR plus 150 basis points.

### 7. Contingencies and commitments

- 7.1 There is no material contigency as at balance sheet date.
- 7.2 Claims against the company not acknowledged as debts Rs 5.179 million (December 31, 2012: Rs 5.179 million).



		Mar. 31, 2013 Rs'000	Dec. 31, 2012 Rs'000
7.3	Guarantees		
	Outstanding guarantees Un-utilized portion	262,983 132,017	262,249 132,751
7.4	Commitments in respect of capital expenditure	1,571,700	148,847
7.5	Letters of credit		
	Other outstanding letters of credit Un-utilized portion	1,138,099 4,884,901	1,091,476 3,481,689
Tang	gible fixed assets		
8.1	Property, plant and equipment		
	Opening balance at net book value Additions during the period	21,881,973 4,437,433	16,088,929 8,277,768
	Book value of property, plant and equipment disposed off during the period Depreciation charged during the period Impairment charge	26,319,406 (20,641) (651,491)	24,366,697 (219,797) (2,115,283) (149,644)
	Closing balance at net book value	25,647,274	21,881,973
8.2	Assets subject to finance lease		
	Opening balance at net book value Additions during the period	88,984 -	141,599 -
	Book value of leased asset transfers during the period Depreciation charged during the period	88,984 - (3,179)	141,599 (36,265) (16,350)
	Closing balance at net book value	85,805	88,984











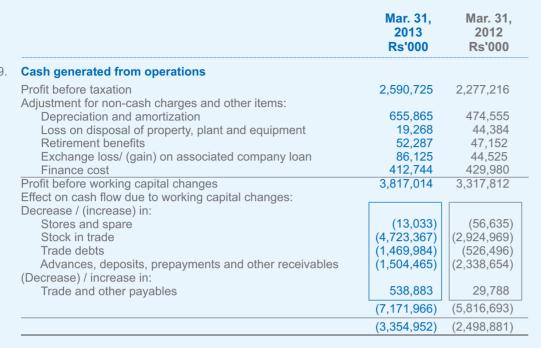












### 10. Transactions with related parties

Related parties comprise of Nestlé S.A, its subsidiaries and associates, and other companies with common directors that of Nestlé Pakistan Ltd. with significant influence on these companies, employees retirement benefit funds and key employees. Significant transactions with related parties are summarized as follows:

	Mar. 31, 2013 Rs'000	Mar. 31, 2012 Rs'000
Associated companies: Royalty and technical assistance fee Purchase of goods, services and rental Interest on loan Contribution to staff retirement benefits plan	550,859 3,731,397 32,236 52,287	547,070 3,378,325 33,676 47,153

All transactions with related parties have been carried out on commercial terms and conditions.



### 11. Segment reporting:

Segment information is presented in respect of the Company's business. The primary format, business segment, is based on the Company's management reporting structure.

Segment analysis for the three months ended March 31, 2013

Milk & Nutrition Products	Beverages	Other Operations	Total
		'	
16,977,936	3,315,261	133,806	20,427,003
-	-	-	-
16,977,936	3,315,261	133,806	20,427,003
445,341	188,992	21,532	655,865
3,126,764	358,370	(136,761)	3,348,373
			(412,744)
			(394,625)
			49,721
			(698,614)
			1,892,111
	16,977,936 - 16,977,936 445,341	Products Beverages Rs'  16,977,936 3,315,261	Products         Beverages Rs'000         Operations Rs'000           16,977,936         3,315,261         133,806           -         -         -           16,977,936         3,315,261         133,806           445,341         188,992         21,532





























Segment analysis for the three months period ended March 31, 2012

	Milk & Nutrition	D	Other Operations	Total
	Products	Beverages		
		Rs	'000	
Sales				
External sales	17,559,506	2,372,869	261,306	20,193,681
Inter-segment sales	-	-	-	-
Total revenue	17,559,506	2,372,869	261,306	20,193,681
Depreciation and amortization	368,448	100,982	5,125	474,555
Profit before tax and				
unallocated expenses	2,703,511	250,966	19,177	2,973,654
Unallocated corporate				
expenses:				
Finance cost				(429,980)
Other operating expenses				(304,407)
Other operating income				37,949
Taxation				(612,588)
Profit after taxation				1,664,628

### 12. Date of authorization for issue

This condensed interim financial information was authorized for issue on April 19, 2013 by the Board of Directors.

### 13. Dividend

The board of directors in their meeting held on April 19, 2013 have proposed interim cash dividend for the three months ended March 31, 2013 of Rs. Nil per share, amounting to Rs. Nil (March 31, 2012 : Rs. Nil). This financial information does not reflect this dividend.

### 14. Corresponding figures

- 14.1 Previous year's figures have been re-arranged, wherever necessary for the purpose of comparison. However, no significant rearrangements have been made.
- 14.2 Figures have been rounded off to the nearest of thousand of rupee.

GIUSEPPE BONANNO
Head of Finance & Control

MAGDI BATATO
Chief Executive

SYED YAWAR ALI Chairman













### **COMPANY INFORMATION**

Board of Directors

Syed Yawar Ali Magdi Batato Chairman Managing Director

Naveed Ahmad Khan Director
Giuseppe Bonanno Director
Pierre Schaufelberger Director
Syed Babar Ali Director
Syed Hyder Ali Director

Company Secretary

Ali Sadozai

Management Abdullah Jawaid Ahmad Amir Igbal

BM Chilled Dairy
BEM Ambient Dairy
BM Reverages

Arsalan Khan

Asim Rifat

CRM Maternal & I

Asim Rifat CBM Maternal & Infant Nutrition
Abdul Wasey Khan Head of Nestlé Continuous Excellence

Dr. Usman Iqbal Bhatty CBM Waters

Faisal Akhtar Rana BM Coffee, Milk Modifiers & Cereals

Giuseppe Bonanno Head of Finance & Controls

Magdi Batato Market Head

Shehzad Umar Head of Human Resources

Muhammad Ali Sadozai Head of Legal Affairs & Company Secretary
Muhammad Nauman Khan CBM Professional
Naveed Ahmad Khan Head of Technical
Salman Nazir Head of Supply Chain
Samra Magbool BM Culinary & Food

Shaheen Sadiq Head of Communication & Marketing Services

Waqar Ahmad Sheikh Head of Corporate Affairs

Zafar Hussain Shah Head of Sales

Registered & Corporate Office

308 - Upper Mall, Lahore - 54000, Pakistan.

PABX: (042) 111 637 853 Fax: (042) 35789303 - 4

Corporate
Office Annex

304 – Upper Mall, Lahore – 54000, Pakistan. 309 – Upper Mall, Lahore – 54000, Pakistan. 309-A – Upper Mall, Lahore – 54000, Pakistan.











### **Factories**

### Sheikhupura

29th Kilometer, Lahore - Sheikhupura Road

Sheikhupura, Punjab, Pakistan. Phone: (056) 3406615 - 25

### Kabirwala

10th Kilometer, Khanewal - Kabirwala Road, Kabirwala

District Khanewal, Punjab, Pakistan.

Phone: (065) 111 637 853 Fax: (065) 2411432

### Karachi

Plot No. A – 23, North Western Industrial Zone,

Port Qasim, Karachi, Pakistan. Phone: (021) 34720151-4

### Islamabad

Plot No. 32, Sector (I-10/3), Industrial Area,

Islamabad, Pakistan. Phone: (051) 4445997

### **Auditors**

KPMG Taseer Hadi & Co. (Chartered Accountants)

# **Share Registrar / Transfer Agent**

Gorsi Associates (Pvt.) Limited.

2nd Floor, 202 – Sufi Chamber, Link McLeod Road, Lahore Cell: 0346-4479601, 0324-4460109 Fax: 042-37230865

### Legal Advisor

Chima & Ibrahim (Advocates)

### **Bankers**

Allied Bank Limited

Bank Al Habib Ltd.

Barclays Bank PLC, Pakistan

Burj Bank Citibank N.A.

Deutsche Bank A.G. Faysal Bank Limited Habib Bank Ltd.

Habib Bank Ltd KASB Bank ltd MCB Bank Ltd. Meezan Bank

National Bank of Pakistan Ltd.

Standard Chartered Bank (Pakistan) Ltd.

The Bank of Punjab United Bank Limited

