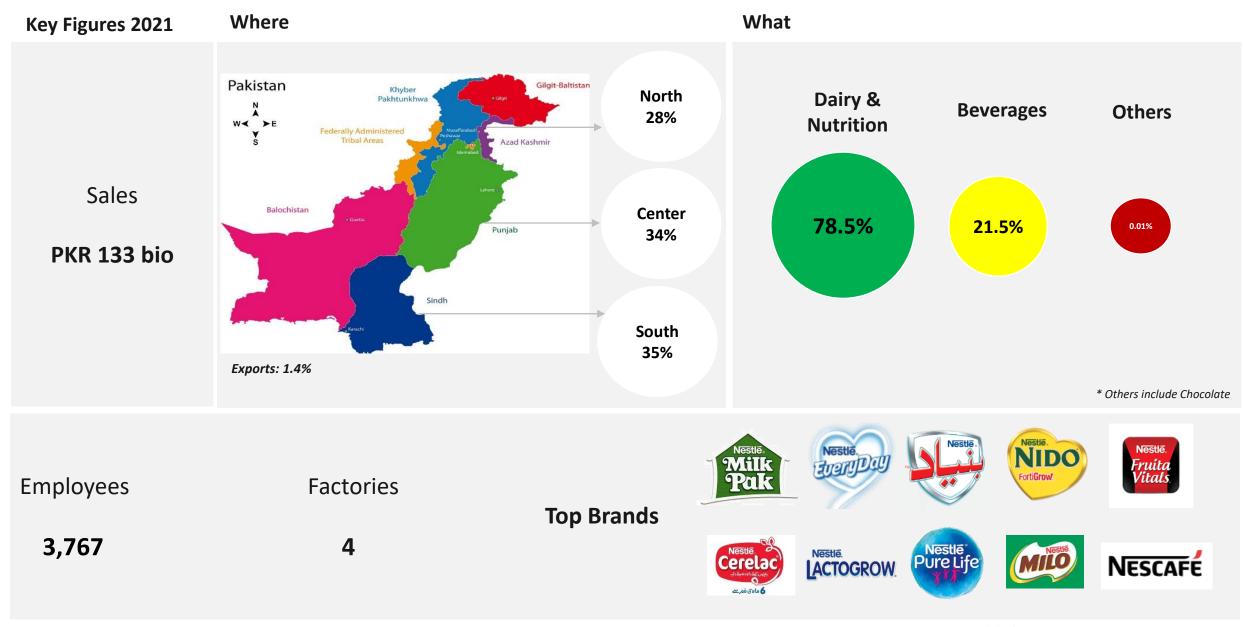
Nestlé Pakistan Limited Corporate Briefing Session

Lahore, 18th February 2022



Our business



Nestlé Pakistan Limited - Corporate Briefing Session

Good food, Good life

Contribution to the rural economy





PKR 28.2 bio milk purchase



72,500 farmers



Supporting ~ 3,060 medium scale commercial farms





PKR 6.2bio Procurement of Fruits, Sugar and Wheat Flour



Promoting best farm practices (Chaunsa Project)





Our Purpose and Strategy



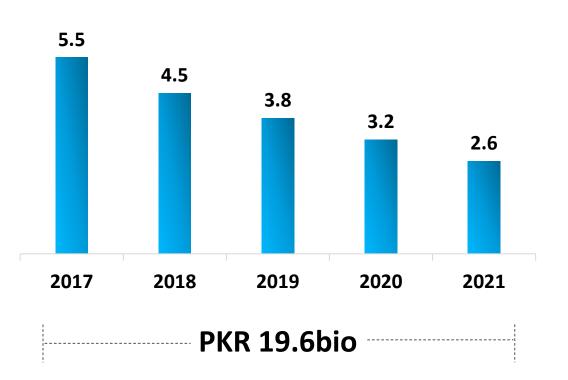
Unlock the power of food to enhance quality of life for everyone, today and for generations to come





Investing for maximizing returns

Capex (PKR Bio)







New launches 2021



Good food, Good life

Our 2025 commitments



Climate Action

20% reduction in carbon emissions vs 2018 baseline





Sustainable Packaging

100% recyclable packaging

1/3rd virgin plastic reduction



Caring for Water

Regenerate 100% of the water used by Waters business and help create a positive water impact





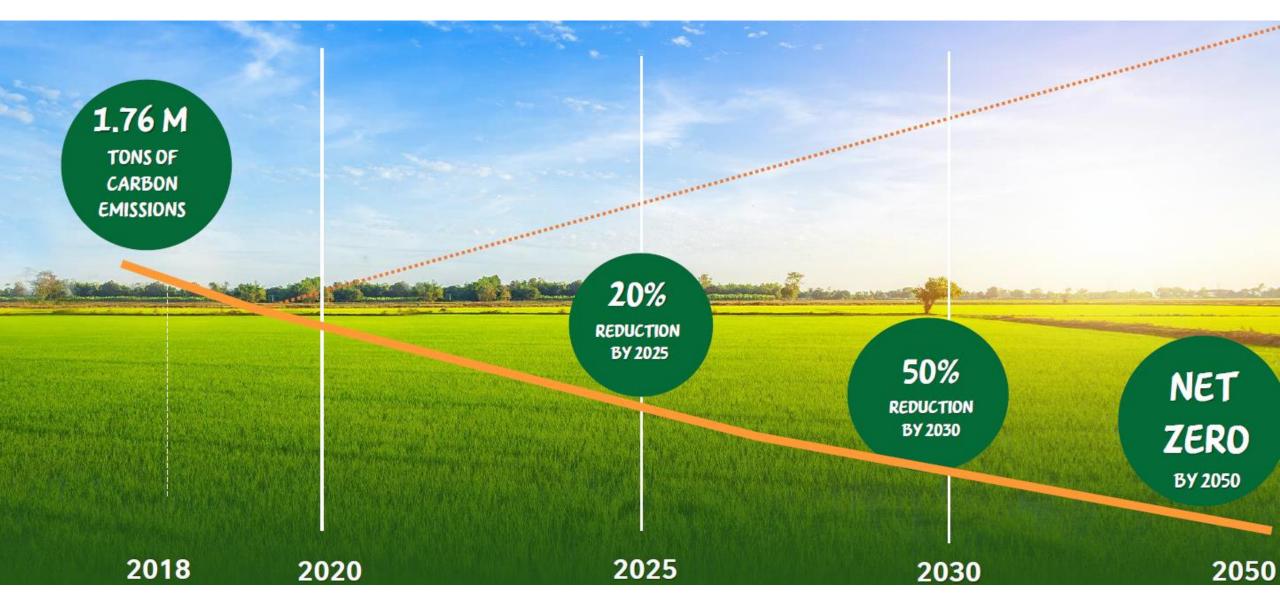
Sustainable Sourcing

20% of key ingredients sourced through regenerative agriculture





Our path to Net Zero Carbon emissions





18 February 2022

Our Initiatives



Climate Action Saved 19,823 tCO2e

Fresh milk value chain



Import of 5,000 high-yield cows



Plantation of 60,000 Moringa trees



Renewable energy and energy optimization



Sustainable Packaging

Packaging Transformation



86% packaging designed for recycling



224 tons of reduction through paper straws



200 tons of plastic waste managed through Clean Gilgit and Hunza Project



Caring for Water

Regenerated 388,000 m3 of water

Wastage Reduction



Drip Irrigation on 198 acres of land that helps reduce water needed for irrigation through a network of pipes



Smart soil sensors on 455 acres that help detect moisture level below surface and send real time data to farmers

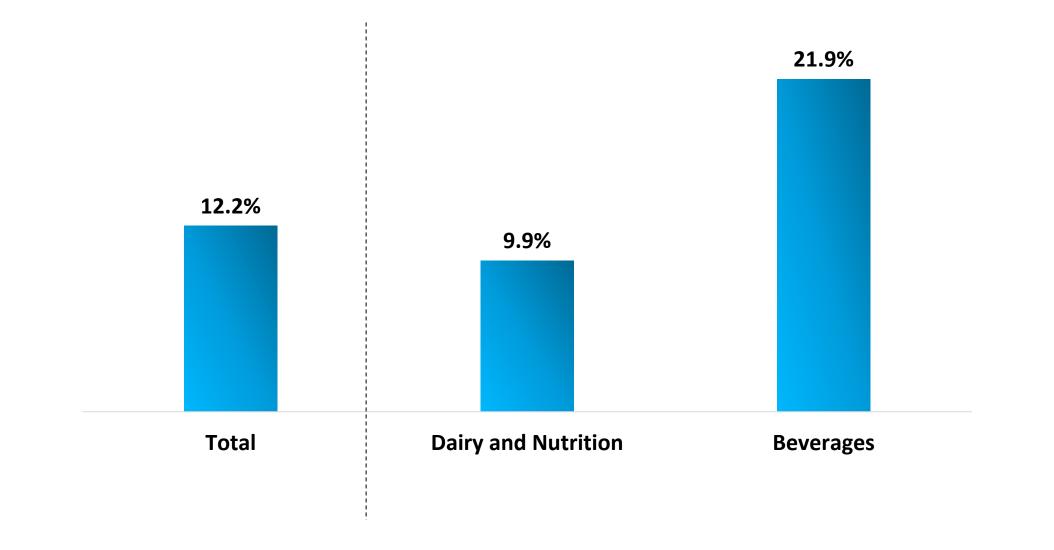


FY 2021 – Key Financial Highlights

| Sales (in PKR) | Sales growth | Operating Profit Margin | EPS (PKR/share) |
|----------------|--------------|-----------------------------------|------------------------|
| 133.3 bn | +12.2% | 16.2% of sales +267 bps | 281.5 +43.7% |



FY 2021 – Sales Growth





Dairy and Nutrition - Key highlights

| | FY 2021 | FY 2020 |
|-------------------------|---------|---------|
| Sales (PKR Bio) | 104.6 | 95.1 |
| Sales Growth | 9.9% | 6.2% |
| Operating profit margin | 18.3% | 16.3% |

- Both powder and liquid portfolio posted good growth
- Significant increase in sales in e-commerce channel, pharmacies and modern trade
- Operating profit margin improved due to various savings initiatives, portfolio and pricing management and better absorption of fixed costs





Beverages - Key highlights

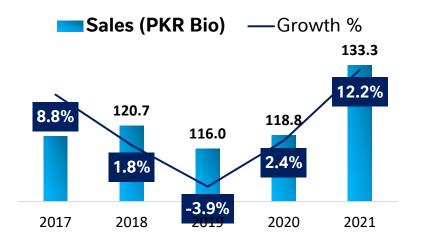
| | FY 2021 | FY 2020 |
|-------------------------|---------|---------|
| Sales (PKR Bio) | 28.7 | 23.6 |
| Sales Growth | 21.9% | 10.3% |
| Operating profit margin | 8.5% | 2.0% |

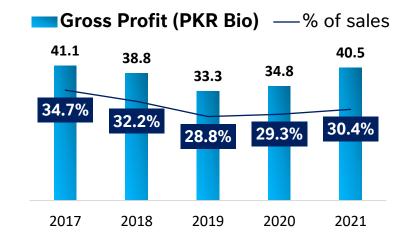
- Strong topline growth supported by focused brand building activities and new launches
- Gradual reduction in COVID related restrictions and lower base also had positive impact on growth
- Recovery efforts on operating profit margin to continue through savings initiatives, portfolio and pricing management



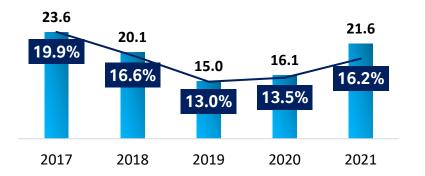


Journey of recovery continues ...

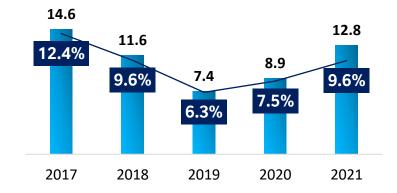




Operating Profit (PKR Bio) — % of sales

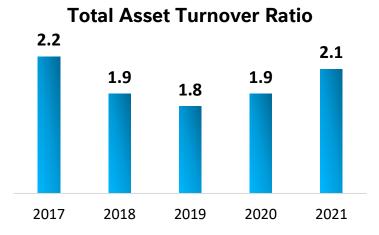


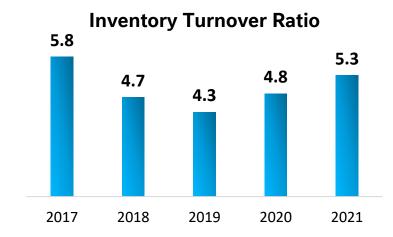
Net Profit (PKR Bio) — % of sales





... with continuous improvement in other areas





ROCE

